

RESEARCH ON ECONOMIC POLICY IMPLEMENTATION & MANAGEMENT  
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<b>Name:</b>	PAUL HARNETT
<b>Date of birth:</b>	1960
<b>Nationality:</b>	British & Irish
<b>Qualifications:</b>	BSc Economics (Hons), University of Bristol PGCE Economics (Secondary and FE Teaching Cert.) Brunel University MA Agricultural Economics, University of Manchester
<b>Languages:</b>	English – fluent Spanish – very good Portuguese – very good French – fair
<b>Countries of work experience:</b>	Angola, Botswana, Ghana, Kenya, Malawi, Mauritius, Mozambique, Namibia, Rwanda, South Africa, Swaziland, Sierra Leone, Tanzania, Zambia, Zimbabwe, Albania, Belarus, Georgia, Russia, Pakistan, Papua New Guinea, Nicaragua, Italy, USA
<b>Professional experience:</b>	
<b>1992 – present</b>	Senior Consultant, REPIM
<b>1991 – 1992</b>	Independent Consultant
<b>1985 – 1989</b>	NGO co-ordinator, Nicaragua and USA
<b>1982 – 1995</b>	Schoolteacher, Kirkby, Merseyside

**Paul Harnett** has extensive worldwide experience in the design and application of budget reform both at the central and line ministry level. He has developed and used Public Expenditure Reviews as an effective vehicle to link sectoral and national policy (such as PRSP) to the planning and budget process as well as incorporating donor funding (both on budget and off budget) in an overall sectoral resource envelope. His work with Line Ministries has involved linking expenditure and policy. In particular his intensive support to the strengthening of Public Finance Management in Albania over the past 4 years has focused on this link, firstly working with the Ministry of Finance and then the line ministries of agriculture, health and transport. He has recently written hands-on Guides for the Ministries of Interior and Foreign Affairs for their budget preparation process. Each Guide is designed to facilitate the MTBP preparation in each line ministry and includes practical explanations, with regards to defining policy goals, objectives, standards, outputs & activities and, clear examples of core performance indicators related to the policy area/programme.

Paul Harnett has attended training on the application of PEFA methodology for practitioners and the PEFA train-the-trainers course delivered by the PEFA Secretariat, as well as carrying out PEFA and delivering PEFA training. He has been involved in the Sierra Leone (2007) and Serbia PEFAs and is currently team leader on the SN PEFA in Sierra Leone.

He has been involved in the design and evaluation of budget support for donors.

Highlights of Mr. Harnett's career are presented below.

Sierra Leone – Public Expenditure and Financial Accountability Assessment (PEFA). Team Leader of Sub-national PEFA covering 5 local councils as part of central government and SN PEFA

Serbia – Public Expenditure and Financial Accountability Assessment (PEFA). This work entailed the analysis of all aspects of public financial management. Work particularly concentrated on aspects of budget formulation, execution and donor assistance. It also included the conducting of a 2 day workshop on PEFA training.

Zambia and Nicaragua – NORAD Joint External Anti-Corruption Evaluation. Economist for two country studies reviewing Public Finance Systems in both countries as well as an in depth study of Zambia's Health sector. The focus was on the donors' initiatives on and responses to corruption.

Rwanda – Agriculture PER. Analysis of policies and programmes and relating these to expenditures, the relationship of the Ministry of Agriculture to the Ministry of Finance and the budgeting system. Also expenditures of other sectoral institutions such as regional governments, and Ag. Sector agencies

Albania – Sector Guides for Budget Preparation. As part of the Supporting the Ministry of Finance, Line Ministries and the Department for Strategy and Donor Coordination for Strategic Plans Development, the Implementation of Medium Term Budget Program, Public Investment and Monitoring Project produced Sector Guide for Ministries of Interior and Foreign Affairs and coached Ministry team in budget preparation by applying these Guides.

Kyrgyzstan – PEFA Training Delivery of PEFA training to 30 Senior Civil servants in preparation for a self assessment leading to a full PEFA assessment.

Sierra Leone – PEFA. Member of team carrying out a PEFA. This work entailed the analysis of all aspects of public financial management. Work particularly concentrated on aspects of budget formulation, execution and donor assistance

Mozambique – MTEF Support to the Ministry of Health in preparing its MTEF submission. In addition, assessed the planning capacity particularly for MTEF.

Albania – Strengthening public expenditure management. Strengthening public expenditure management: working with Ministry of Finance Budget Dept., and team leader with line ministries (Agriculture, Interior and Local Government, Public Works, Health, Finance) on implementation of programme budgeting under MTEF. Also key member of review process and training team.

Angola – Strengthening the Planning and Budget Process. Design of EC Budget Reform Project to improve the quality of service delivery by the public sector through improved planning and management of public finances at national and provincial levels. This work included a diagnostic study of existing system and preparation of the project fiche including financing plan.

Albania – Ministerial support to the MTBF process and procedures (Agriculture, Public Works, Transport and Telecommunications and Public Order). Preparation of training materials

Kenya – Preparation of 5 ministerial PERs in the agricultural and rural development sector

Rwanda – Costing the Strategic Plan for Agriculture. This entailed the collection of data from ministries and donors in the agricultural sector with a view to presenting costs to GOR and donors for funding. Suggestions regarding institutional mechanisms for management of the sector were also made

Philippines – Team Leader of Public Finance Diagnostic, including Central Government, Department (Ministry) of Health, Government Procurement Service and 8 Provincial governments. The diagnostic was orientated toward targeted budget support to implement a Health Sector Reform Agenda.

SADC – Preparation of an implementation framework for the Finance and Investment Protocol of SADC. Team Leader and senior economist. Various countries in SADC.

Kenya – Preparation of Ministerial PERs for 6 ministries in the Agricultural and Rural Development Sector with recommendations for MTEF ceilings, sectoral composition, and the future direction of the sector.

UK – Research Preparation of a paper outlining methods to boost domestic savings in LDCs, with emphasis on rural microfinance

Kenya – Edited sectoral PERs into a consolidated PER, in particular health, education and agriculture, as well as the macro economic background.

Kenya – Carried out Public Expenditure Review in the Ministry of Agriculture and Livestock Development. This included analysis of policies and programmes and relating these to expenditures, the relationship of the MoALD to the Ministry of Finance and the budgeting system. Recommendations were concentrated in the field of PEM.

Swaziland – Senior Policy Adviser, Ministry of Agriculture and Co-operatives (MOAC) & LUSIP Project Co-ordinator, Swaziland Komati Project Enterprise (parastatal) The brief covered all aspects of agricultural policy, including budget presentations to MOF and PEM recommendations both within MOF and MOAC. The major piece of work carried out was the co-ordination of a large project to dam the Usuthu river and irrigate 11,000 hectares of land with a view to developing smallholder sugar. This involved project feasibility, appraisal, the securing of \$116.5 million financing and preparatory activities for implementation. In addition macroeconomic modelling work was supervised to indicate the viability of the project to various Swaziland budget scenarios.

Albania – Scoping mission to prepare for a DFID aid programme with specific emphasis on macroeconomic reform. Particular areas of focus were PEM support both in central and sectoral ministries, with a view to initiating a PRSP in collaboration with other development partners, macroeconomic modelling, customs and auditing functions.

Zambia – Evaluation of the Zambia Revenue Authority’s Duty Drawback Scheme.

Malawi – Consultant to DFID to design (and later evaluate) a successful pilot voucher scheme for the distribution of Starter Packs (seed and fertiliser) to the farming sector in Malawi.

Malawi – Design of cash transfer mechanisms (including a pilot) as part of a comprehensive safety net for Malawi. This work was co-ordinated with initiatives in the same area made by DFID, UNDP and the World Bank. Follow up mission with participation in the joint-donor/GoM wrap-up meetings on safety nets in Malawi, representing the EC and DFID on the issues of cash and in-kind transfers, and general policy advice on public works schemes and safety nets.

Russia Dzerzhinsk / Nizhny Novgorod – Social asset transfer projects. This project assessed the modus operandi for a number of potential social asset transfer projects. For Know How Fund (DFID).

UK – Presentation of Programme Aid (import and budget support) evaluation in Mozambique to annual retreat of DFID economists.

Mozambique & Zimbabwe – Evaluating the last 10 years of DFID’s aid to Mozambique with special emphasis on Poverty Reduction. Key issues involved import and budgetary support, PEM, customs reform and rural livelihoods/development.

Mozambique/UK Economist on team monitoring and evaluating 2 DFID projects in Zambesia province: TA Support to the Provincial Directorate of Agriculture and the Zambesia Agricultural Development Programme (\$12 million + over 3 years). The latter included in-kind transfers for smallholder farmers.

Zambia Implementation of a Duty Drawback Scheme in the Zambian Revenue Authority for DFID. This work included detailed interviews with exporters as well as publicity, training and presentation of various workshops.

Georgia (FSU) – Managing Editor of Georgia Economic Trends Responsible for all aspects of production of the Quarterly Report, including the collation of statistics, analysis, commentary, publication and distribution. Undoubtedly Georgia’s premier economics publication. Management responsibilities include 7 Georgian staff and one resident European expert. The initial emphasis was on macroeconomic indicators including public expenditure and expanded to cover sectoral issues and trade.

Sierra Leone – Preparation of the Country Strategy Paper for the 8th EDF (111.5 MECU). Focal areas included infrastructure, health, education, and institutional strengthening. Other areas included trade, private sector development, agriculture, fisheries and micro-projects.

Papua New Guinea – Public Expenditure Review Member of the World Bank's Economic Recovery Programme team working on the Public Expenditure Review. Primary responsibility for agricultural sector public expenditure and budget with recommendations for PEM reform. Additional work was carried out on competition in rice marketing and a review of the Rural Development Bank.

Zambia, Zimbabwe, South Africa, Mozambique & Malawi – Assistance to businesses with links to small farmers. This entailed the collection of trade data and production costs in the countries above for potential agricultural crops. Recommendations were made for the future direction of Zambian agriculture. Credit and outgrower schemes were examined in some detail, as were other potential vehicles for farmer participation. A USAID Zambia project:

Papua New Guinea – Tariff Reform Team member of the World Bank's Tariff Reform study under the Structural Adjustment Programme. Interviews were conducted with companies to assess the impact of possible tariff changes to their production costs. Follow-up analysis included DRC and ERP estimates as well as policy recommendations for tariff reform.

Tanzania – Export Development workshops for the World Bank, conducting a workshop for the Task Force on Export Development. This included expositions on macroeconomics, export taxes, duty drawback, transport, energy, human resource development, financing/credit and institutional development.

Sierra Leone – Establishment of a duty drawback system in the customs dept. of the Government of Sierra Leone, with a view to the promotion of exports. Extensive interviews conducted with the majority of the country's exporters. A duty drawback unit was set up and trained at customs, and a handbook written for the future training of officers

Belarus – Appraising private sector projects as part of the preparatory work for a \$60 million Private Sector Development Loan. Also made recommendations for training programmes on project appraisal for the banking sector.

Namibia – EC funded Lecturer/Researcher in the Department of Economics, University of Namibia.

Research culminated in the publication "Coping with Drought in Namibia" which investigated household vulnerability to drought (using Sen's Entitlement Framework) in the Damaraland and Caprivi regions of Namibia.

Also worked as:

Consultant to CRIIA (French NGO) advising on the sustainability of the Elago Agricultural Co-operative, Northern Namibia. Advice was given on cost-benefit analysis and project appraisal

Consultant to the Namibia National Farmers Union. Adviser in many policy areas including rural development, land reform, marketing, credit, environment, research and training.

Investigation of the marketing of millet in Northern Communal Areas for the Ministry of Agriculture.

Consultant to SADC (UN funded) assessing the co-operation and interaction of all institutions involved in the Namibia Drought Relief Programme.

Consultant to Friedrich Ebert Foundation, Namibia, with the responsibility of writing a discussion paper "Land Reform and Affirmative Action". This included an assessment of the productivity of commercial and communal farming methods in range management.

Consultant to the Ministry of Agriculture, Directorate of Planning, Pricing, Marketing and Co-operatives. This involved a co-ordinating role for the directorate's projects, in particular the promotion of projects in the Northern Communal Areas. Related projects included the accessing of preferential treatment for the export of Namibian melons and grapes into the EU and a Training Needs Analysis/Management Review) for Directorate staff.

Ghana – Agricultural sectoral analysis of the Ghanaian agricultural sector for the DTI, UK with the publication of a report indicating opportunities for UK exporters and potential competitors.

UK – Analysis of world citrus market. Evaluating the long-term market prospects for citrus fruit as a basis for guiding production and predicting trading patterns.

Italy/UK – Briefing and debriefing of project managers with respect to their report writing with a view to their acceptance to FAO standards.

Italy/UK – Training Manual for Policy Impact Analysis Consultant economist with the responsibility of preparing the "Training Manual for Policy Impact Analysis". The bulk of this work covered stabilisation and structural adjustment.

Malawi – Tobacco Sector analysis for WHO (Tobacco or Health Division) as part of a mission to assess the contribution of tobacco exports to the economy in general and its health service in particular.

Nicaragua – Lecturer, UNAN (University), Managua Responsibility for lecturing, tutoring and curriculum development

### **Publications**

"Coping with Drought in Namibia" with Stephen Devereux and Trina Neara, NISER, Windhoek  
1993